

General Fund Revenue Budget
Service Budget Outturn Position 2013/14

Key

"-" figure denotes a budget under spend or an income budget or improvement in outturn

"+" figure denotes a budget overspend or an expenditure budget or deterioration in outturn

		2013/2014 Revised Budget	Outturn	Outturn Variance	Explanation
		£000	£000	£000	
FA01	Asset Management	1,456	1,368	-89	(£64k) overachievement of income in relation to challenges of the rateable value of Car Parks. Income received for sale of land (£28k) and vacant post not filled causing underspend of (£35k). This is offset by an overspend on Office Moves of £29k due to moves from Westbridge Depot and Exeter Place to the Guildhall and costs of advertising for vacant properties and North Gate Bus Interchange £11k.
FA06	Other Buildings & Land	-1,481	-1,425	55	Variance due to reduction in External Rent due to vacant properties on St Giles Street and Mounts Business Centre.
Division Total - Asset Management		-25	-58	-33	
DR02	Director of Regeneration, Enterprise and Planning	234	237	4	
Division Total - Director of Regeneration, Enterprise & Planning		234	237	4	
RG01	Head of Major Projects and Enterprise	139	217	78	Employee costs £77k higher than budget due to the vacant Head of Service post being filled by agency on an interim basis.
RG02	Major Projects and Enterprise	1,655	1,740	84	£85k Employee costs for the post of Principal Regen Officer.
Division Total - Major Projects and Enterprise		1,794	1,956	162	
PE02	Building Control	-34	-12	22	
PE03	Development Control	10	-638	-648	Overachievement of income due to very high levels of planning applications in the year. Some of these applications were due to the Enterprise Zone and also a number were for major developments where the planning fees were high due to the nature of the application.
PE06	Head of Planning	115	108	-7	
PE15	Joint Planning Unit	258	246	-11	
PE17	Planning & Regn Project Support	106	97	-8	
PE18	Town Centre Team	187	146	-41	Delay in implementation of restructure has resulted in employee saving.
RG04	Planning Policy & Heritage	600	575	-25	
RG09	Bus Service Contribution	48	48	0	
Division Total - Head of Planning		1,289	570	-718	
Directorate Total - Director of Regeneration, Enterprise & Planning		3,292	2,706	-586	

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DR05	Director of Housing	263	167	-96	Staff savings as a result of vacant posts for part of the year.
Division Total - Director of Housing		263	167	-96	
CS02	Call Care	-65	25	90	Overspend mainly due to reduced income from external contracts offset by staff reductions.
HS05	Home Choice & Resettlement	563	452	-111	Underspend of (£59k) due to Staff vacancies across the service area. The remaining (£52k) relates mainly to additional income for Choice Based Lettings adverts.
HS12	Housing Options	605	565	-39	Underspend mainly due to Staff vacancies across the service area.
HS13	Head of Housing Needs	187	137	-50	Underspend mainly due to a Staff vacancy in the service area for part of the year.
PE09	Travellers Sites	30	83	52	Overspend due to additional agency costs, water and electricity charges.
PE12	Private Sector Housing Solutions	16	76	60	Overspend is due to several reasons. There was an additional £49k of HMO enforcement costs offset by additional income of £21k in the year. There were additional Professional fees amounting to £25k. There was a £45k deficit in DFG fees resulting from income relating to 2013/14 being taken against last year. Variance includes £47k carry forward relating to Empty Homes recycled income.
RG03	Housing Strategy	105	93	-12	
Division Total - Head of Strategic Housing		1,441	1,432	-9	
Directorate Total - Housing		1,704	1,598	-105	
DR03	Director of Resources	72	65	-7	
FA02	Financial Services	184	189	5	
FA03	Audit	215	205	-10	
FA04	Non Distributed Costs	4,654	4,572	-82	Mainly due to additional charges to the HRA.
FA05	Investments	9	1	-9	
FA19	Exchequer Services	85	67	-18	
HS01	Benefits	-1,605	-1,951	-346	This saving is offset by a contribution to the Bad Debt Provision of £371k that is shown below the line in non-controllable service costs.
HS02	Head of Finance & Resources	15	15	0	
HS03	Revenues	-614	-536	78	£138k of expenditure incurred that is funded by grant income in Ksa HS01. Due to increase in the number of summons issued for Council Tax Collection there has been an increase in the amount of recovered court costs (59k).
PR01	Procurement	24	18	-5	
Division Total - Corporate		3,038	2,644	-394	
GC08	Communications	260	255	-5	
GC15	Emergency Planning	52	53	1	
HR01	Human Resources	148	147	-1	

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HR02	Single Status	50	50	0	
HR14	Business Improvement	246	178	-68	This underspend is partially offset by the overspend in Performance & Change.
PI20	Performance and change	-13	89	102	This overspend is partially offset by the underspend in Business Improvement. Net variance overall £34k
Division Total - Business Change		744	772	28	
CX01	Chief Executive	299	296	-3	
GC02	Civic and Mayoral Expenses	116	128	13	
GC05	Overview & Scrutiny	44	45	1	
GC06	Councillor & Managerial Support	536	564	28	
LD02	Electoral Services	187	102	-85	£59K income received which relates to previous years elections and other income received in advance for 2014-15
LD03	Land Charges	15	4	-10	
LD04	Legal	281	52	-229	Additional income received from LGSS. Savings also attributed to staff vacancies.
LD08	Democratic Services	300	277	-23	
Division Total - Borough Secretary		1,778	1,468	-310	
LGSS	Local Government Shared Service	8,794	8,464	-331	Mainly due to ICT savings on the LGSS contract.
Division Total - LGSSX		8,794	8,464	-331	
Directorate Total - Borough Secretary		14,354	13,348	-1,006	
DR01	Director of Customers & Communities	282	255	-28	
Division Total - Director of Customers & Communities		282	255	-28	

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CE30	Leisure - NBC	0	0	0	
Division Total - Leisure & Culture Services		0	0	0	
CE03	Events	237	282	45	
CE06	Museums and Arts	670	713	43	Increase in employee costs of £26k due to an Interim Manager filling a vacant post. Utilities for Abington Museum generated savings of (£6k). Donations and sponsorship were unachieved by £33k. The Public Programming was £9k overspent but offset against savings of (£11k) in Art Development.
CE23	Town Centre Management	-1	-1	0	
CE24	Car Parking	-1,458	-1,469	-11	
CE26	Bus Station	262	250	-12	
CS03	Head of Customer & Cultural Services	105	109	5	
CS04	Customer Services	1,307	1,221	-87	Various vacant posts within the One Stop Shop and the Contact Centre (£60k). (£12k) savings on hardware in the Contact Centre.
CS05	Print Unit	181	249	68	Overspend due to increased costs and underachievement of income.
FA08	Office Accommodation	1,495	1,406	-89	Underspend due to improved income and a reduction in NNDR.
FA09	Markets	75	88	13	
PI02	Information Technology	341	283	-58	This service has transferred to LGSS based on the apportionment of the budget remaining with NBC for two months there is an underspend of (£46k) on hardware maintenance and software licences. There is also a savings of (£12k) due to vacant posts not being filled.
PI14	Telephones	36	65	29	
Division Total - Head of Customer & Cultural Services		3,251	3,196	-55	

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CE02	Community Safety	476	526	50	CCTV income reduction due to a change in external service provision.
CE04	Leisure Contract	763	759	-3	
GC04	Policy	12	20	8	
GC09	Community and Other Grants	1,280	1,229	-51	Underspend due to rollover to 2014-15 of Councillor Community Fund and carry forward for larger grant funded projects.
GC10	Community Developments	95	110	16	
GC11	Community Centres	420	367	-53	(£15k) savings on employee costs. Tapering grants for Blackthorn (£18k) and Lodge Farm (£6k) were overstated in the budget. (£12k) for transitional grants for Community Centres not required.
LD05	Licensing	-242	-283	-41	
LS01	Head of Partnership Support	11	4	-6	
PE07	Pest Control	42	6	-36	
PE10	Commercial Services	337	344	7	
PE11	Environmental Protection	1,184	938	-246	Underspend due to delay in filling vacant posts and a number of other areas where expenditure was less than budget.
PE16	Head of Public Protection	75	80	5	
SS01	Neighbourhood Management	26	17	-8	
SS09	Environmental Services Contract	6,460	5,857	-603	Underspend due to changes in indexation rates, charges against payment mechanisms and contractual adjustments.
SS20	Environmental Services	-24	-78	-54	£63k within the PES Client team due to a prior year correction. (£33k) Additional Rental, and Service, Charges at Westbridge Depot. (£56k) Additional Income from various sources.
Division Total - Head of Communities and Environment		10,913	9,895	-1,018	
Directorate Total - Director of Customers & Communities		14,446	13,346	-1,100	
Total		33,796	30,998	-2,797	